16 July 2026

MS INTERNATIONAL plc
(the "Company" or "MSI")

Directorate changes

Further to the full year results statement earlier today, MS International plc confirms the appointment of Mr Anthony Wreford as independent Non-Executive Chairman with immediate effect.

Following over 50 years of dedication to the Group, Mr Michael Bell has informed the Board of his intention to step down today from the Board and his role as Executive Chairman, having overseen the Company's significant growth in recent years and its focus on the 'Defence and Security' division. Mr Bell will become Life President, with immediate effect, a role in which he will continue to provide his substantial expertise and knowhow to the Company.

Mr Wreford is an experienced non-executive director and strategic adviser with a strong track record across asset and wealth management, private equity and broader business advisory. He currently holds a number of board and advisory roles, including Chair of REIS and adviser to Skybound Capital, St. James's Place, Corient and Evolved Brands. Mr Wreford has played an important role in the Company's recent strategic decisions in an independent advisory capacity.

Mr Michael O'Connell has been appointed as Group CEO with immediate effect following his tenure as Group Managing Director and Finance Director before that.

Related Party Transaction

In connection with the appointment of Mr Bell as Life President, Mr Bell has entered into a consultancy agreement with the Company for the provision of his services as an adviser to the Company on an ongoing basis (the "Agreement"). The Agreement has a minimum period of 12 months after which it can be terminated by either party with at least three months' written notice. Mr Bell will be paid a consultancy fee of £12,500 per month (exclusive of VAT).

As Mr Michael Bell is a substantial shareholder (as defined by the AIM Rules) of the Company and has been a director of the of the Company within the last 12 months, entering into the Agreement is classified as a transaction with a related party for the purposes of the AIM Rules for Companies (the "AIM Rules"). Therefore, in accordance with the AIM Rules, the independent directors of the Company, having consulted with the Company's nominated adviser, Shore Capital & Corporate Limited, consider that the Agreement is fair and reasonable insofar as the Company's shareholders are concerned.

For further information please contact:

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Appendix - AIM Rule 17

Save for the information set out above and below, there are no further disclosures to be made in accordance with Rule 17, Schedule Two (g) of the AIM Rules for Companies in respect of the appointment to the Board of Anthony William Wreford, aged 74.

Mr Wreford holds 20,000 ordinary shares of 10 pence each in the Company, representing approximately 0.12% of the Company's total voting rights.

Current Directorships

Real Estate Investment Strategies Group Sa

Past Directorships (within five years)

Playing Field (Theatre) Limited
Re Capital Holdings Ltd